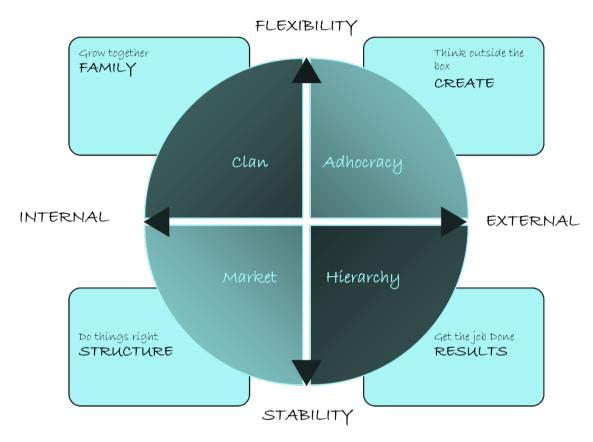


# THE FUTURE OF WORK ROADMAP

# **CHAPTER ONE - PURPOSE**

# **Company Culture tool**



# Questions to reflect on

- 1. How would you describe the working environment?
- 2. What qualities do leaders across the organisation demonstrate?
- 3. What type of approach is there to effectiveness?
- 4. What type of improvement does the company promote?
- 5. What value drivers best that describe the organisation?

# The Four Types of culture descriptions

#### Clan

Leader Type: facilitator, mentor, team builder

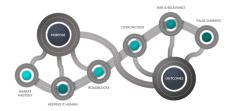
Value Drivers: Commitment, communication, development

Effectiveness: Human Resource development and participation are effective

Improvement Approach: Empowerment, team building, employee involvement,

Human Resource development, open communication





# THE FUTURE OF WORK ROADMAP CHAPTER ONE - PURPOSE

# Adhocracy

Leader Style: Innovator, entrepreneur, visionary

Value Drivers: Innovative outputs, transformation, agility

Effectiveness: Innovativeness, vision and new resources are effective

**Improvement Approach:** Surprise and delight, creating new standards, anticipating needs,

continuous improvement, finding creative solutions

#### Market

Leadership Style: Hard driver, competitor, producer

Value Drivers: Market share, goal achievement, profitability

Effectiveness: Aggressively competing and customer focus are active and efficient

**Improvement Approach:** Measuring client preferences, improving productivity, creating external partnerships, enhancing competitiveness, involving customers and suppliers

#### Hierarchy

Leadership Style: Coordinator, monitor, organizer

Value Drivers: Efficiency, timeliness, consistency, and uniformity

Effectiveness: Control and efficiency with capable processes are in evidence Improvement

Approach: Error detection, measurement, process control, systematic problem solving,

quality tools

Some elements of each of the cultures exist within your organisation. However, there is usually a dominant culture that emerges over time. Staying observant and in communication will help you identify that dominant culture.

